

April 27, 2007

Jerry Neeser
Neeser Construction, Inc.
2501 Blueberry Road
Anchorage, AK 99503



Reference: Alaska Psychiatric Institute Replacement Hospital
Subject: Letter of Reference

Dear Jerry,

I write to commend Neeser Construction, Inc. on a job well done. The referenced project was a design/build for a very complex psychiatric hospital with a fixed budget and fixed construction schedule. The 130,000 gsf, \$35M project was completed on time and to a high standard of quality.

Neeser Construction, Inc (NCI) was the lead prime contractor in a Design/Build team with two architectural firms. Livingston Slone, Inc. served under separate contract as the Owner Representative for the State of Alaska Department of Transportation and Public Facilities and the Department of Health & Social Services.

We found NCI's personnel to be highly responsive to complexities of this process and the sensitivity of the client and the individuals they serve. The creative approach your firm brought to the project, finding alternative solutions to issues that would meet or exceed the needs of all parties involved, was impressive and appreciated. The careful planning of the work process, seeking clarifications at an early date, timely execution, superb quality control, excellent documentation and communications, cost consciousness and overall teamwork was exemplary.

Based on my experience I positively recommend Neeser Construction, Inc. as an asset to any project. I would not hesitate to associate with NCI in any capacity on future projects.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Daugherty", with a long horizontal flourish extending to the right.

Paul Daugherty, AIA
Livingston Slone, Inc.

TOM LIVINGSTON FAIA
DONALD E. SLONE PE

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