

HEERY

October 15, 1992

Mr. Jerry Neeser
NEESER CONSTRUCTION, INC.
2501 Blueberry Road
Anchorage, Alaska 99503

RE: Stebbins School Reconstruct – Job Well Done!

Dear Jerry:

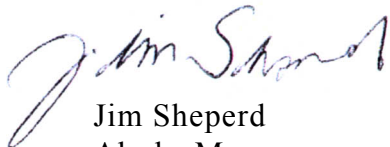
I would like to take this opportunity to personally thank you and all your people for a superb effort on the Stebbins project. Your sensitivity to the difficult predicament of the students and teachers in this community will not be soon forgotten. I understand that when you proposed to have the facility ready for use for the spring session, although appreciated, it was met with some skepticism. I can tell you that this is one occasion where the skeptics were ever so happy to be proven wrong.

We all know that under the best circumstances this type of project is extremely difficult. Given the severity of the '91 winter, and the transition of the project management from Moolin to Heery, your team's achievement is that much greater.

Regarding the management transition, I would like to extend a special thanks for helping to turn what could have been a real stumbling block into an insignificant blip.

Once again, a hardy thanks to NCI and as always, I look forward to working with you again in the near future.

Sincerely,



Jim Sheperd
Alaska Manager

HEERY PROGRAM MANAGEMENT, INC.
880 H Street, Suite 100A • Anchorage, AK 99501