

Columbia Healthcare Corporation

500 West Main Street
P.O. Box 740033
Louisville, Kentucky 40201-7433
Telephone 502/572-2000

November 29, 1993

Mr. Jerry Neeser
Neeser Construction
2501 Blueberry Rd.
Anchorage, AK 99503

Dear Jerry:

From start to finish, your performance on the Alaska VA Clinic deal made the difference. You wear the hats of both developer and builder with equal perfection. Any false step on this project would have been disastrous. The deadlines were tight and the political issues were enormous, but your expertise won the day.

The economic health of the Columbia Alaska Hospital will forever be indebted to your abilities. If you ever need a reference, put my name at the top of the list.

Sincerely,



Howard K. Patterson
Director of Facilities Management

HKP/lf